

What We Heard

Supply Chain Priorities from U.S. Chamber Members

Earlier this summer, we asked members to tell us what is breaking your supply chain and how the U.S. Chamber can help. Here's what we heard from you.

Three big takeaways

1

Supply chain pressures cut across industries

Businesses in 12 different industry sectors are encountering many of the same barriers involving policy and regulatory friction, access to key inputs, domestic supply and workforce capacity, and logistics.

2

Direct engagement with policymakers matters most

The Chamber's convening power is a highly valued asset for creating direct engagement opportunities with policymakers to elevate business concerns.

3

A broader approach strengthens member value

Businesses are looking for more than advocacy alone. Intelligence, engagement, and advocacy work together to help identify emerging risks, connect businesses facing similar challenges, and address shared supply chain concerns.

Where challenges converge

Four recurring pressure points are creating shared consequences across industries:

Policy and regulatory uncertainty

Federal policy changes, tariffs, sourcing restrictions, and implementation challenges are complicating planning and investment.

Capacity and talent constraints

Domestic production limitations, workforce shortages, and long lead times are affecting resilience and growth.

Critical inputs and foreign dependence

Concentrated sources of key materials, components, and equipment increase reliance on limited suppliers.

Logistics and trade friction

Transportation challenges, customs processes, freight costs, and trade-related issues continue to disrupt operations.

**Causing Higher costs | Longer lead times | More uncertainty
Less flexibility | Delayed investment**

Shared inputs create shared risk

Materials, components, and capacity constraints can ripple through many parts of the economy.

Industries Represented			Three Cross-Cutting Input Challenges Emerged
Respondents represented 12 different industries			
Industrial Manufacturing	Automotive	Building & Infrastructure	
Aerospace	Defense & Security	Metal & Mining	
Transportation	Energy	Utilities	
Agriculture	Electronics	Food & Beverage	

Across those industries, respondents repeatedly pointed to:

- Critical materials
- Semiconductors and electronics supply chains
- Energy systems and equipment

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What members need from the chamber

Three ways the Chamber brings value:



Inform

Provide timely visibility into emerging risks, policy developments, supply chain trends, and shared challenges.



Convene

Bring companies together through recurring forums, small-group discussions, and peer-learning opportunities.



Advocate

Elevate business concerns with policymakers to support competitiveness, investment, and supply chain resilience.

Looking ahead

These insights will help shape future member engagement, inform conversations with policymakers, and identify cross-industry supply chain priorities. Thank you to everyone who participated in the survey and shared your company's perspective.

To stay engaged, contact **Amanda Mays**, U.S. Chamber Director of Transportation, Infrastructure, and Supply Chain Policy, at **amays@uschamber.com**.